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John De Fries President and Chief Executive Officer

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HTA Publishes Community-Based Tourism Management Plan for Kaua'i

HONOLULU – The Hawai'i Tourism Authority (HTA) has published the <u>2021-2023 Kaua'i</u> <u>Destination Management Action Plan (DMAP)</u>. It is part of HTA's strategic vision and continuing efforts to manage tourism in a responsible and regenerative manner. Developed by the residents of Kaua'i, and in partnership with the County of Kaua'i and Kaua'i Visitors Bureau, the DMAP serves as a guide to rebuild, redefine and reset the direction of tourism on the Garden Island. It identifies areas of need as well as solutions for enhancing the residents' quality of life and improving the visitor experience.

The community-based plan focuses on key actions that the community, visitor industry and other sectors deem necessary over a three-year period. The actions are organized by the four interacting pillars of HTA's Strategic Plan – Natural Resources, Hawaiian Culture, Community and Brand Marketing:

Respect for Natural and Cultural Resources

- Focus policy efforts on appropriate behavior that will instill value in both visitors and residents for natural and cultural resources (mālama 'āina).
- Collaborate with the State of Hawai'i Department of Land and Natural Resources to develop and implement policies to increase monitoring and enforcement efforts.

Hawaiian Culture

• Invest in Hawaiian cultural programs and identify funding sources that enhance the visitor experience and connect both tourism and communities.

Community

- Focus policies that address overtourism by managing people while on Kaua'i.
- Encourage low-impact green rides to improve the visitor experience, reduce island traffic, increase small business opportunities, and meet climate action goals.
- Increase communication, engagement and outreach efforts with the community, visitor industry, and other sectors.

Brand Marketing

- Develop educational materials for visitors and new residents to have respect for local cultural values.
- Promote "Shop Local" to visitors and residents.
- Support diversification of other sectors.

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These actions were developed by the Kaua'i steering committee, comprised of Kaua'i residents representing the communities they live in, as well as the visitor industry, different business sectors, and nonprofit organizations. Representatives from the County of Kaua'i, HTA, and the Kaua'i Visitors Bureau also provided input throughout the process.

"I wish to thank the many community members and organizations that have provided input on the revival of our visitor industry and continued forward progress. I applaud the collaborative effort and dedication to create a visitor industry that cares for and supports our island home, our residents and our visitors," said Kaua'i County Mayor Derek Kawakami.

"This DMAP is a reflection of the love and concerns that Kauai's people have for their home and island. As such, every idea and actionable item is intended to mālama Kaua'i – meaning to care for, to protect and to nurture. As a Hawaiian cultural value, 'mālama' is a verb and it requires all of us to be mindful in taking responsible action to ensure that the future of Kaua'i is sustainable, as we collectively seek to envision and design a new model of tourism," said John De Fries, HTA's president and CEO.

The Kaua'i DMAP process started in July 2020 and continued with a series of virtual steering committee meetings, as well as two virtual community meetings in October. The foundation of the Kaua'i DMAP is based on <u>HTA's 2020-2025 Strategic Plan</u> and the <u>2018-2021 Kaua'i Tourism</u> <u>Strategic Plan</u>.

"I'm proud of Kaua'i County's residents. They have worked hard through the DMAP and other plans to evaluate the frustrations voiced by our community, and amidst many differences, they keep coming back to the table to try to make things better for all involved. Mahalo to the Hawai'i Tourism Authority for allowing our community to provide feedback and recommendations from the front line," said Nalani Brun, director of Kaua'i County's Office of Economic Development.

The members of the Kaua'i steering committee are:

- Fred Atkins (HTA Board Member Kaua'i Kilohana Partners)
- Jim Braman (General Manager The Cliffs at Princeville)
- Stacie Chiba-Miguel (Senior Property Manager Alexander and Baldwin)
- Warren Doi (Business Innovation Coordinator North Shore community member)
- Chris Gampon (General Manager Outrigger Kiahuna Plantation Resort & South Kaua'i community member)
- Joel Guy (Executive Director The Hanalei Initiative/North Shore Shuttle)
- Rick Haviland (Owner Outfitters Kaua'i)
- Kirsten Hermstad (Executive Director Hui Maka'ainana o Makana)
- Maka Herrod (Executive Director Malie Foundation)
- Francyne "Frannie" Johnson (East Kaua'i community member)
- Leanora Kaiaokamalie (Long Range Planner County of Kaua'i Planning Department)
- Sue Kanoho (Executive Director Kaua'i Visitors Bureau)
- John Kaohelaulii (President Kaua'i Native Hawaiian Chamber of Commerce)
- Sabra Kauka (Kumu)
- Will Lydgate (Owner Lydgate Farms)
- Thomas Nizo (Festival Director Historic Waimea Theater and Cultural Arts Center)

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- Mark Perriello (President and CEO Kaua'i Chamber of Commerce)
- Ben Sullivan (Sustainability Manager County of Kaua'i Office of Economic Development)
- Candace Tabuchi (Assistant Professor Kaua'i Community College, Hospitality and Tourism)
- Buffy Trujillo (Regional Director Kamehameha Schools)
- Denise Wardlow (General Manager Westin Princeville Ocean Resort Villas)
- Marie Williams (Long Range Planner County of Kaua'i Planning Department)

"Special thanks to HTA for this effort and their commitment to moving the needle on some of our key issues. It takes all of us coming to the table – the state, county and the private sector to make a difference for our island. Mahalo to all those who gave their time and input to this important plan," said Sue Kanoho, executive director of the Kaua'i Visitors Bureau and steering committee member.

Kaua'i's DMAP is available on HTA's website: www.hawaiitourismauthority.org/media/6449/hta kauai dmap final.pdf

HTA is also working to finalize the Maui Nui (Maui, Moloka'i and Lāna'i) DMAP. The Hawai'i Island DMAP process is well underway, and O'ahu's DMAP process is expected to begin in March. To learn more about HTA's Community-Based Tourism program and to follow the progress of the DMAPs visit: www.hawaiitourismauthority.org/what-we-do/hta-programs/community-based-tourism/

Photos of the Hawaiian Islands: <u>https://hawaii.barberstock.com/</u>

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About the Hawai'i Tourism Authority

The <u>Hawai'i Tourism Authority</u> is the State of Hawai'i agency responsible for strategically managing its support of the tourism industry. Established in 1998 to support Hawai'i's leading industry and largest employer, HTA continually strives to help ensure tourism's sustainability and the benefits it brings to residents and communities statewide.

For more information about HTA, please visit <u>www.hawaiitourismauthority.org</u>. Follow updates from HTA (@HawaiiHTA) on <u>Facebook</u>, <u>Instagram</u>, <u>Twitter</u> and its new <u>YouTube Channel</u>. For more information, contact:

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